



# Ontario Vehicle Innovation Network

*Ontario Smart Mobility Readiness Forum*



# Transforming Municipal Fleet Operations with Geotab

Brian King

GEOTAB



# Ready to meet your needs, wherever you are



**25 YEARS**

driving transformation



**3200+ GEOTABBERS**

in 21+ countries



**700+**

Partners globally



**100K+ CUSTOMERS**

in 160 countries



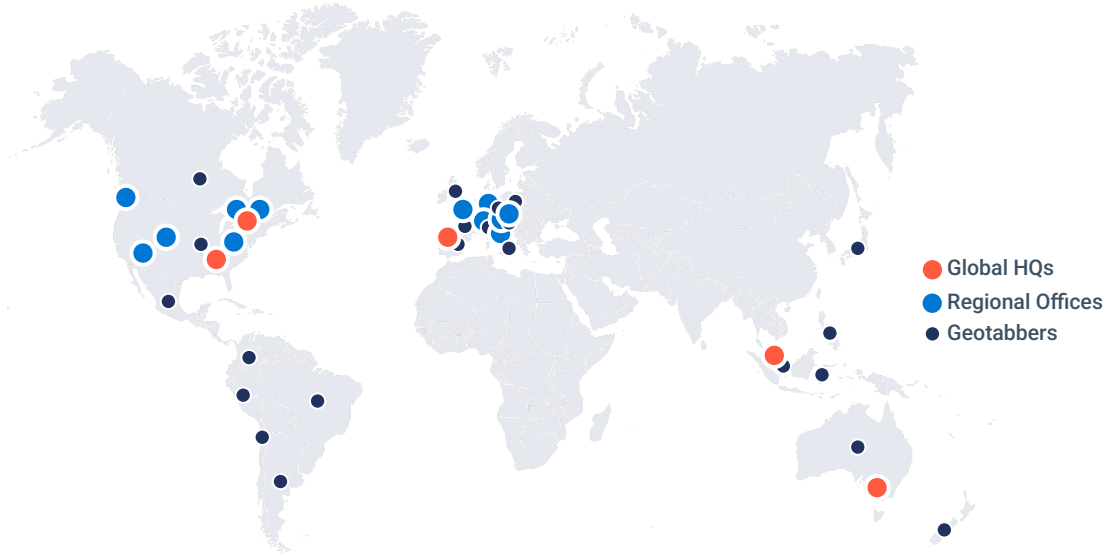
**5.7+ MILLION**

subscriptions



**> 100B DATA POINTS**

processed daily



Deepest penetration in **FORTUNE 500**

Biggest connected commercial vehicle data set fueling the next generation of AI.

# The Operational Challenge

Municipal fleets face unprecedented pressure from multiple directions



## Rising Costs

Fuel, maintenance, and vehicle replacement costs continue to climb while budgets tighten



## Safety Concerns

Driver behavior, accident liability, and regulatory compliance (ELD, FMCSA) demand attention



## Limited Visibility

No real-time insight into fleet utilization, vehicle health, or driver performance



## Sustainability Mandates

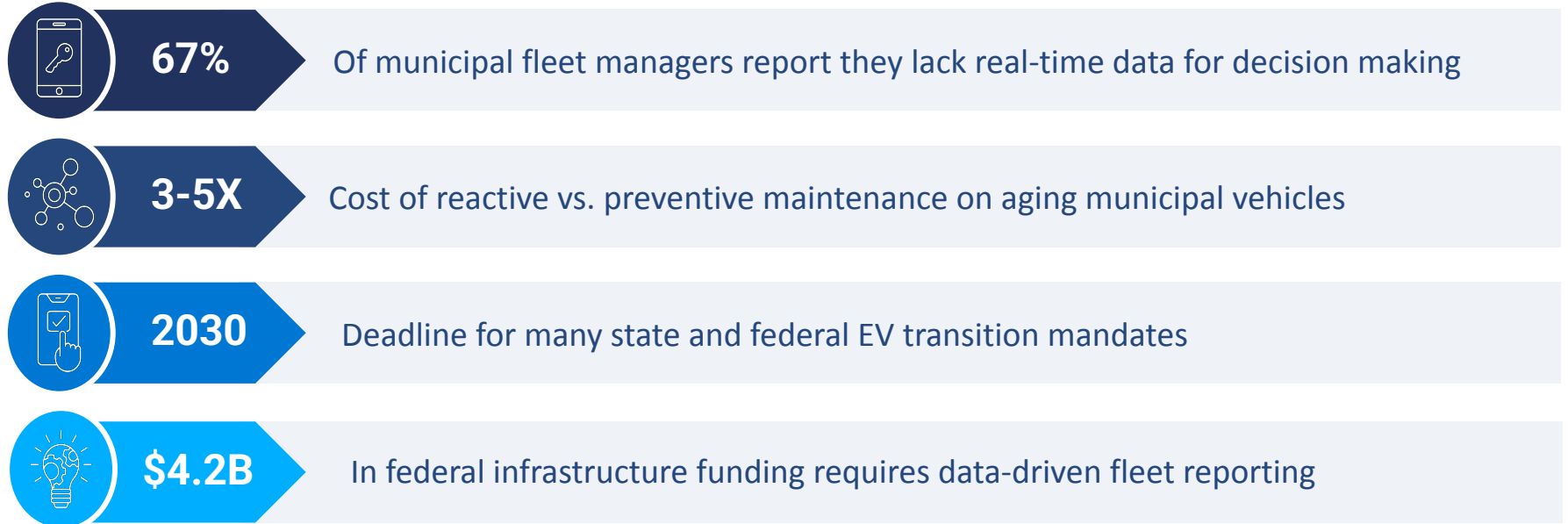
EV transition requirements, emissions reporting, and green fleet goals require new tools



## Public Accountability

Citizens and elected officials demand transparency and data-driven spending decisions

# Why it's urgent today



# How Technology Transforms Workflows



## Real-Time Tracking

GPS tracking and dispatching for Public Works crews, transit vehicles, snow plows, and waste collection routes

BEFORE

Manual radio dispatch



AFTER

Automated GPS routing



## Automated Reporting

Replace manual driver logs with automated maintenance scheduling, fuel tracking, and driver scorecards

BEFORE

Paper-based logs



AFTER

Digital dashboards



## Predictive Maintenance

Engine diagnostics and fault code monitoring trigger proactive service before breakdowns occur

BEFORE

Fix when it breaks



AFTER

Service before failure



## System Integration

Seamless connection with CAD, AVL, fuel management, and existing municipal IT infrastructure

BEFORE

Siloed data systems



AFTER

Unified fleet view

# Roles affected across the organization



## Fleet Managers

Complete visibility into vehicle status, maintenance needs, and driver performance from a single dashboard



## Public Works Directors

Route optimization for snow plows, waste collection, and road crews with real-time progress tracking



## Transit Supervisors

On-time performance monitoring, passenger safety analytics, and ADA compliance reporting



## Safety Officers

Driver behavior scorecards, incident reconstruction, seatbelt and speeding alerts



## Finance & Budget Teams

Fuel cost tracking, TCO analysis, right-sizing recommendations, and grant compliance data



## Elected Officials

Constituent-facing dashboards showing fleet efficiency, sustainability progress, and cost savings

# Early Outcomes Expected Within First 6-12 Months

Measurable improvements across efficiency, safety, cost, and visibility

+



**10-15%**  
**Fuel Cost  
Reduction**

Optimized Routing &  
Idle Reduction

+



**30%**  
**Fewer  
Breakdowns**

Predictive  
maintenance alerts

+



**25%**  
**Safety Event  
Reduction**

Through driver  
behaviour coaching

+



**80%**  
**Less Manual  
Reporting**

Automated  
compliance data

# What Success Looks Like



## Efficiency Gains

- Right-size fleet based on utilization data
- Optimize routes to reduce mileage and fuel
- Eliminate unnecessary idling (up to 20% fuel waste)



## Safety Improvements

- Speeding and harsh braking event reduction
- Seatbelt compliance monitoring
- Accident reconstruction with second-by-second data



## Cost Savings

- Predictive maintenance extends vehicle life 2-3 years
- Reduce roadside breakdowns and towing costs
- Lower insurance premiums through risk reduction



## Visibility & Reporting

- Real-time dashboards for department heads
- Automated grant and compliance reports
- Sustainability and EV readiness metrics

# Lessons from Deployment



## Procurement

- Leverage cooperative purchasing (Sourcewell, NASPO, OMNIA)
- Streamline RFP process with pre-negotiated contracts
- Plan for phased procurement to spread budget impact
- Include installation and training in total cost evaluation



## IT & Data

- Cloud-hosted SaaS eliminates on-premise IT burden
- SOC 2 Type II certified with FedRAMP authorization
- Open API platform for custom integrations
- Data sovereignty and retention policies aligned to government standards



## Change Management

- Secure executive sponsorship early
- Start with a pilot department to build internal champions
- Communicate benefits to all stakeholders proactively
- Phased rollouts reduce disruption and build momentum

# Operator Adoption



## Frontline Experience

- Plug-and-play hardware installs in minutes with no vehicle downtime
- Intuitive Geotab Drive app for drivers – no training required for basic use
- Minimal disruption to daily operations during rollout



## Training & Enablement

- Self-service MyGeotab training modules for all user levels
- Role-based dashboards tailored to each stakeholder group
- Geotab Community forum and dedicated public sector support team



## Other Considerations

- Position telematics as a fleet optimization tool, not surveillance
- Engage union representatives early with transparent data use policies
- Share safety improvements and positive outcomes with drivers
- Driver privacy controls built into the platform

# From Pilot to Scale

1



## PILOT

Months 1–3

Deploy 25–50 vehicles in one department. Establish baseline KPIs and quick wins.

2



## EXPAND

Months 4–8

Roll out to additional departments. Integrate with municipal IT systems. Train power users.

3



## OPTIMIZE

Months 9–12

Leverage data for fleet right-sizing, budget forecasting, and policy decisions.

4



## SCALE

Year 2+

Enterprise-wide deployment. Add Marketplace solutions. Share data across departments.

# What differentiates Successful Municipalities



## Executive Buy-In

Leadership champions who tie fleet data to strategic outcomes and budget decisions



## Dedicated Fleet Champion

An internal advocate who drives adoption, trains users, and measures success



## Data-Driven Culture

Organizations that use telematics data in weekly operations reviews and planning



## Cross-Department Collaboration

Sharing vehicles, data, and best practices between Public Works, Transit, and Safety



## Marketplace Expansion

Leveraging Geotab's open platform for EV planning, camera solutions, and custom integrations



## Scalable Architecture

Same platform from 50 vehicles to 5,000+ – no rip and replace as the fleet grows

# Let's stay connected

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GEOTAB.

# PASSENGER by REALLIFE robotics

The **OS layer** for the Automation Economy

Robotics in Municipal Operations:  
**From Pilot to Scalable Deployment**

[www.realliferobotics.com](http://www.realliferobotics.com)

**Cameron Waite**

Founder & CEO, Real Life Robotics

Ontario Smart Mobility Readiness Forum

March 11, 2026

# Built by robotics, automation, and AI operators

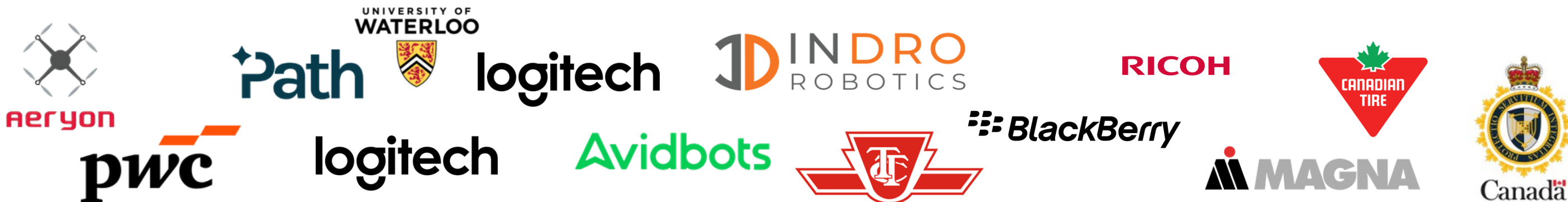
Founded in 2022, Real Life Robotics is a Canadian automation and robotics company operating real life deployments across municipalities, campuses, and public infrastructure. We sit at the intersection of robotics, IoT, geospatial intelligence, and operations.

60+ years combined domain experience

Deep exposure to real deployments, not lab environments

Global Market exposure, network, and track record

Goal: help cities adopt automation safely and operationally



# Why Municipal Automation Is Hard

## Why Municipal Automation is Hard

Municipal environments face unique constraints:

- Multiple departments & stakeholders
- Procurement & regulation constraints
- Legacy systems and IT security requirements
- Unionized workforces
- Public safety and liability

*“Most technology pilots fail to scale because they are deployed as isolated experiments.”*



# Operational Challenge

The Problem Municipalities Are Trying to Solve

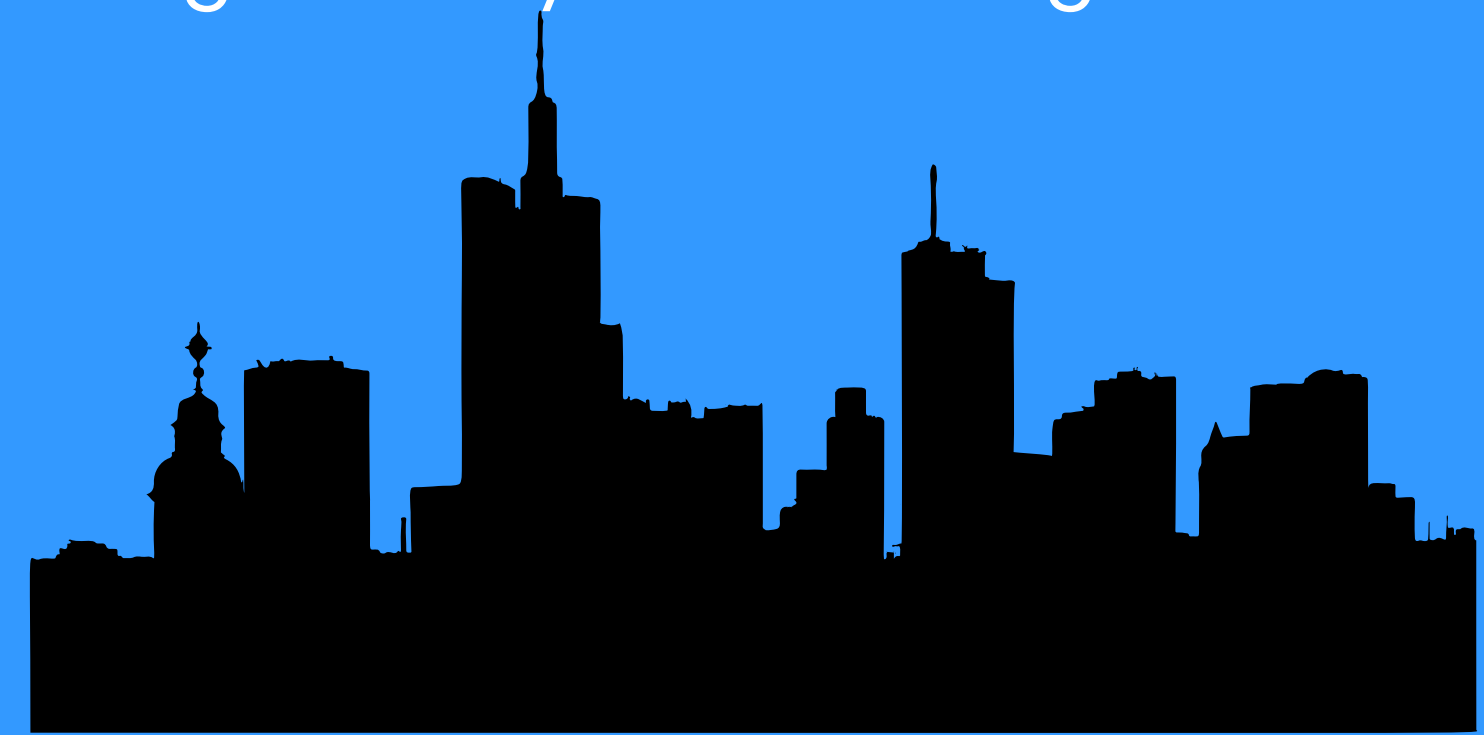
Cities are under pressure to:

- deliver more services with fewer staff
- improve operational visibility
- manage growing infrastructure
- modernize legacy systems

But struggle with:

- integrating new technology
- managing operational data
- coordinating across departments
- long-term system management

“Automation and robotics are increasingly part of the solution.”



# Case Study 1: Markham Pilot



City of Markham – Autonomous delivery pilot in a municipal environment

Pilot objectives:

- Autonomous delivery pilot in a real municipal environment
- Partnership between the city and robotics providers
- Testing operations, public interaction, commercial validation and safety frameworks
- Valuable learning experience for both vendors and municipalities



“Early pilots typically involve a single technology provider. Future deployments will involve many.”



# Key Lessons from Early Pilots

## What Pilots Actually Reveal

Early pilots often assume single-vendor environments

Most important lessons:

Technology works — **integration** is the challenge

- Data ownership matters to municipalities
- Departments evaluate technology differently
- Operational workflows must change
- Scaling requires cross-department coordination
- Real municipal deployments will involve multiple automation providers



# Case Study 2: City of Kitchener

## Moving From Pilot to Deployment

### City of Kitchener partnership

- automation deployment in municipal golf facilities
- Focus on operational automation and visibility
- integration of multiple sensor technologies
- centralized operational visibility

### What changed compared to pilots:

- Procurement alignment
- Integration with municipal systems
- Operational support
- Multi-year contract



# Case Study 2: City of Kitchener

## Early Operational Observations

- 10,000+ weekly data points
- 15+ separate tracked systems
  
- Peak beverage cart revenue times
- High traffic sales locations
- Pace of play and guest movement across large geographic areas
- Significant hole-to-hole variance in play time



KITCHENER

# Operational Results (6–12 Months)

## Early Operational Outcomes

Municipal benefits emerging within first year:

- improved operational visibility
- reduced manual monitoring
- data-driven decision making
- measurable revenue improvements
- better reporting for leadership

Key takeaway:

Automation becomes valuable when it becomes part of the operating system of the city.



# Operational Impact and Expansion

How Automation Changes Municipal Workflows

Automation changes how work is done:

Examples:

- staff redeployment
- automated monitoring
- centralized reporting
- improved safety oversight
- operational visibility across departments

Departments impacted:

- facilities
- transportation
- operations
- economic development

# Lessons from Deployment

What Cities Must Plan For

**Cities that succeed treat automation as infrastructure, not a gadget.**

Successful deployments require:

- Procurement alignment
- IT and cybersecurity review
- Cross-department coordination
- Operator training
- Governance



# From Pilot to Platform

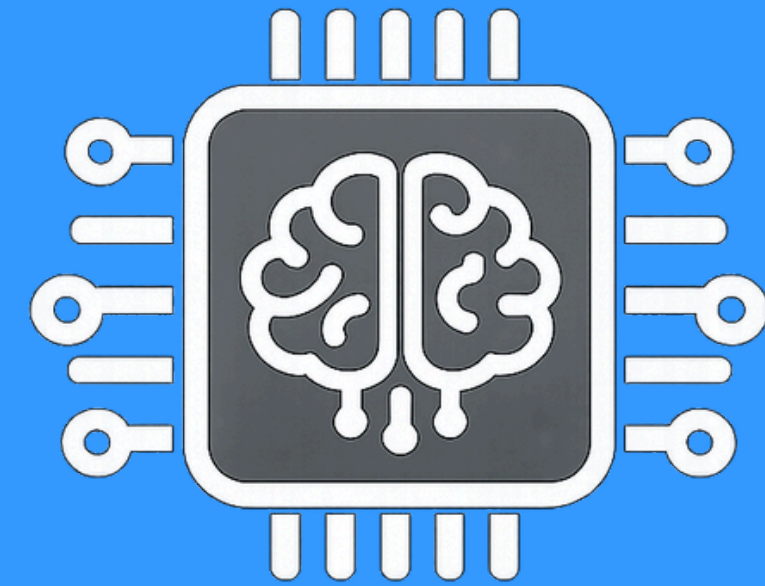
Municipalities are moving beyond isolated pilots.

Future model:

- Robots
- Vehicles
- IoT sensors
- Operational systems

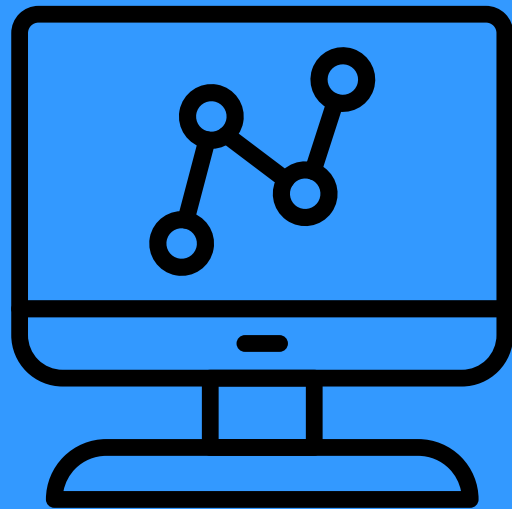
All connected into a unified operational platform.

This is where Passenger comes in.



# Passenger: the operating layer for automation

Any vendor. Any device. One operational layer.



## Visibility

see all automation in one place

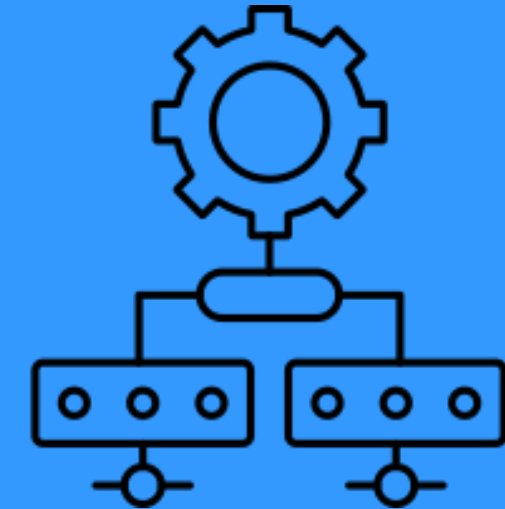
*"I can't see my operations"*



## AI Insights

understand operational data

*"I can't easily make sense of my operational data"*



## Orchestration

an agentic layer for the physical world

*"I can't easily act on insights"*

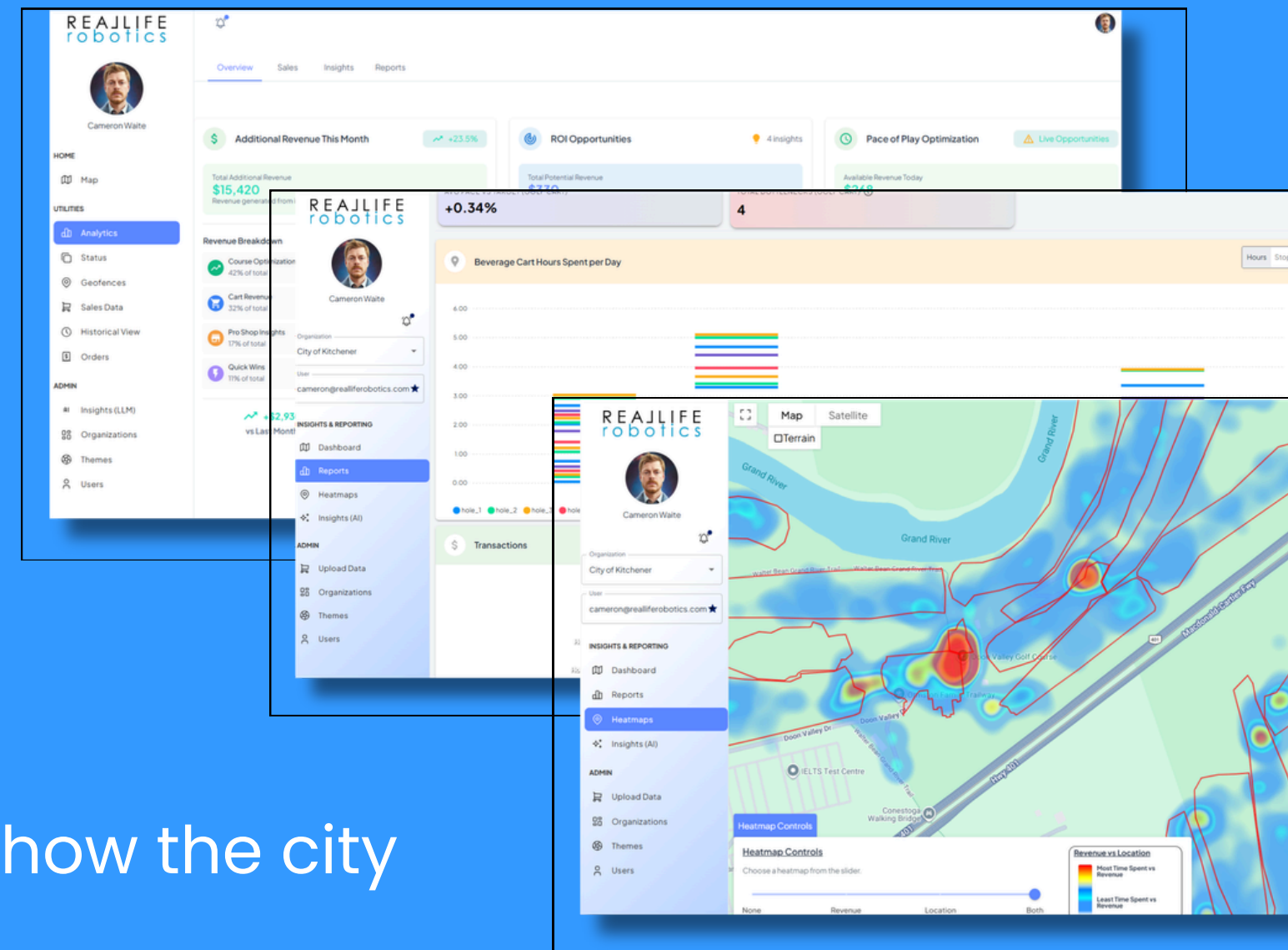
# From Pilot to Platform

## Key Takeaway

For municipalities considering automation:

1. Start with real operational problems
2. Plan for integration early
3. Treat pilots as the beginning of a system
4. Focus on long-term operational value

Automation works best when it becomes part of how the city operates every day.



# Automation is scaling across every sector.

PASSENGER is the layer that makes it economically viable.

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# Raven Connected **raven**

Virtual Inspectors for your Road Network

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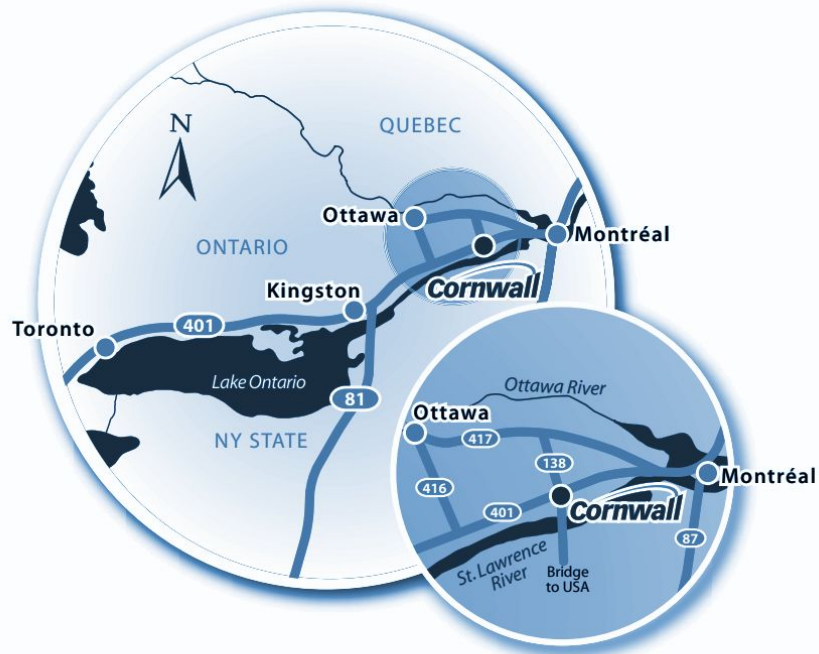
**raven**

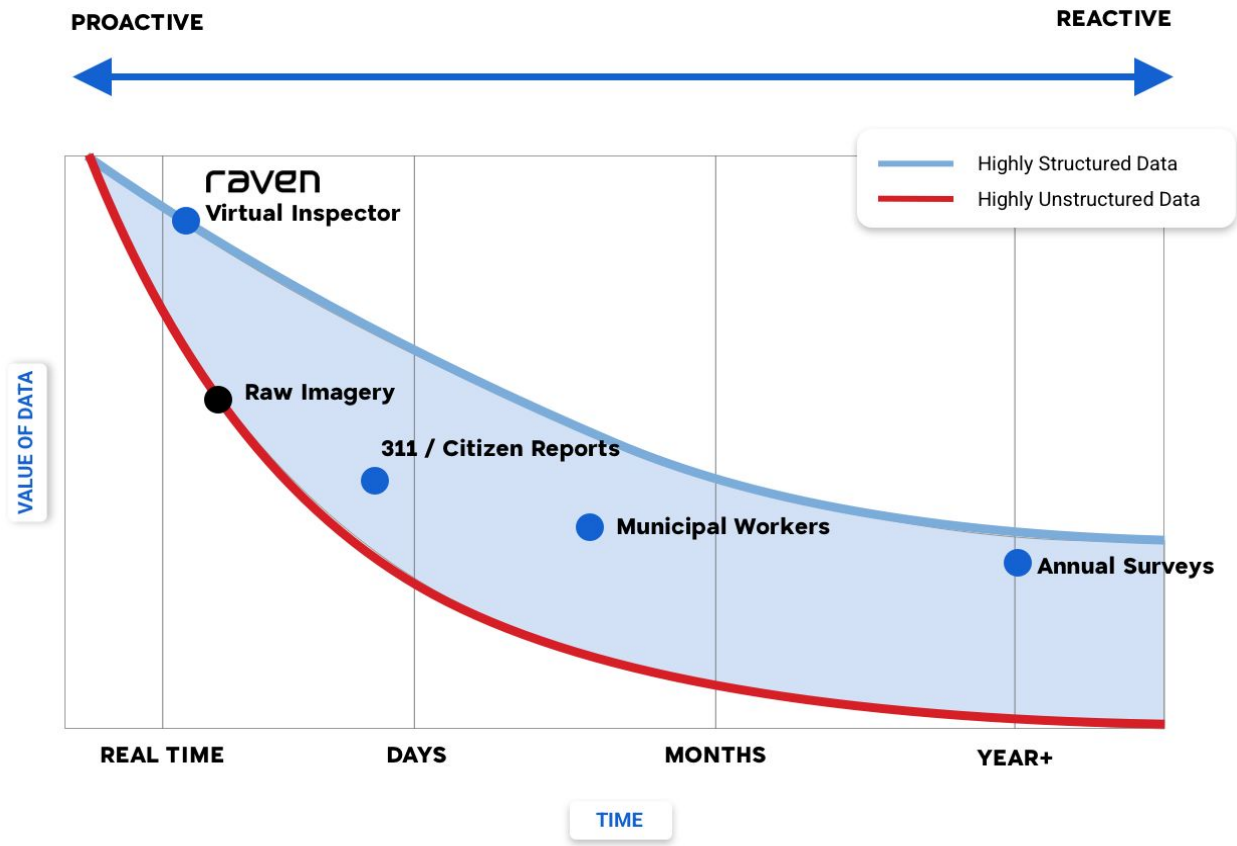


# Raven Connected Inc.

## A made in Canada Solution

- Ottawa HQ
- Founded in 2016
- Manufacture in **Cornwall**, ON
- 80,000+ Devices Deployed
- In-House:  
Hardware, Firmware, Cloud and AI
- ~40 Employees
- **TELUS Ventures** (Series A) 
- Access to **TELUS Sovereign AI Compute Factory** and **Montreal AWS region**





## The Pothole Problem:

311 Call = Potential Liability

Annual Survey = Capital Expense

Virtual Inspector = \$50 fix

Raven's next-gen device

# raven<sup>pro</sup>

4k, RTK, V2x, world cell



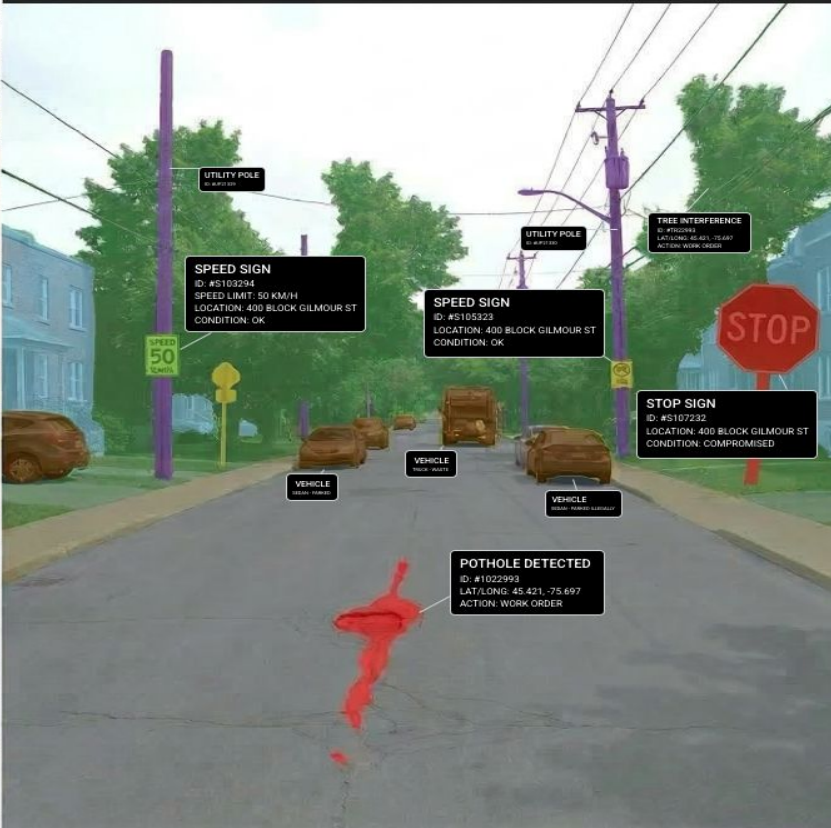
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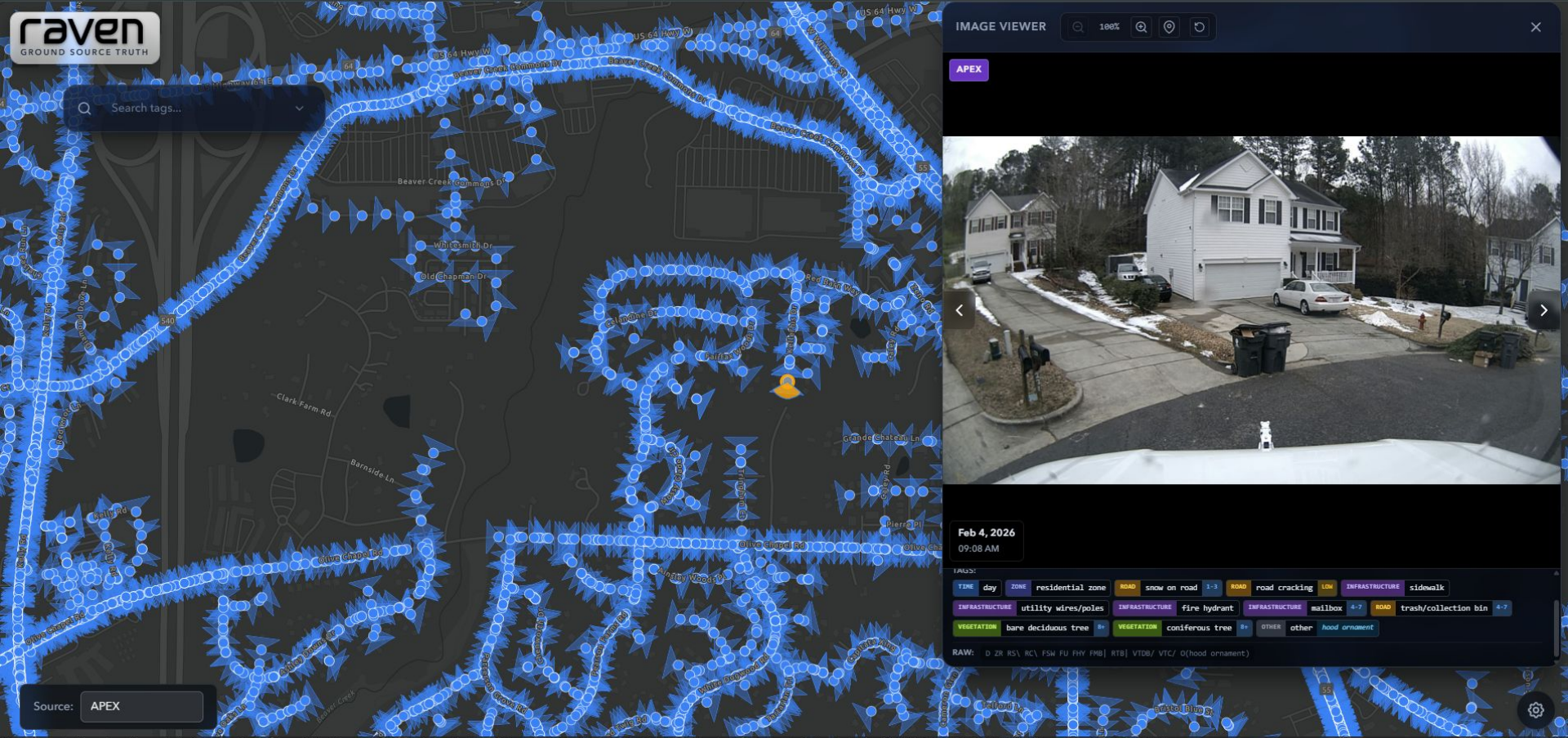
# A picture is worth a 1000 words... Or 1000's of data points

## UNSTRUCTURED RAW SVI



## STRUCTURED AI-SEGMENTED SVI





The biggest lesson from our pilots? The 'Hidden ROI' isn't in finding potholes; it's in the **reduced liability** and the **automated reporting** that feeds your **ESRI maps** impacting every division across your Municipality.



Your vehicles drive your Road Network daily. Raven virtual inspectors turn those trips into **Actionable Information & Automated Workflows**

<b>Municipal Division</b>	<b>Virtual Inspector</b>
Water & Sewer	Blocked Catch Basin
By-law	Illegal dumping
Utilities	Tree Interference
Transit	Vandalized Bus stops
Fire & Safety	Obstructed Hydrants
Traffic	Zombie Work Zones

Contact Us: [gov@ravenconnected.com](mailto:gov@ravenconnected.com)



# Thank you!

Learn more and connect with us at [ovinhub.ca](https://ovinhub.ca)

